

## APPENDIX C - POTENTIAL CAPITAL PROJECTS 2026-27 TO 2035-36 BY YEAR

These projects are currently very high level and commencement is subject to business case approval and affordable funding solutions identified.

Directorate	Potential Forthcoming Projects	Description of Project	Total Cost of Scheme	2026-27	2027-28	2028-29	2029-30	2030-31
			£000s	Year 1 £000s	Year 2 £000s	Year 3 £000s	Year 4 £000s	Year 5 £000s
<b>Shortfall on Council's Office and Highways Network to Maintain Backlogs at Steady State</b>								
CED	Modernisation of Assets	Maintaining KCC's Office Estate	104,574	7,869	10,500	12,705	10,500	10,500
CYPE	Schools Annual Planned Enhancement	Planned and reactive capital projects to keep schools open and operational	59,000	5,000	5,000	5,500	5,500	6,000
CYPE	Schools Modernisation Programme	Improving and upgrading school buildings including removal of temporary classrooms	49,000	4,000	4,000	4,500	4,500	5,000
GET	Highways Asset Management, Annual Maintenance and Programme of Significant and Urgent Safety Critical Works	Maintaining Kent's Roads	1,169,744	93,000	97,650	102,533	107,659	113,042
GET	Public Rights of Way	Structural improvements of public rights of way	25,130	2,513	2,513	2,513	2,513	2,513
<b>Potential Forthcoming Projects</b>								
ASCH	Extra Care Facilities	Provision of Extra Care Accommodation	16,800		4,000	4,000	8,800	
CYPE	Increasing Fostering Capacity	Schemes to increase fostering capacity to reduce reliance on residential placements.	1,000	500	500			
GET	Walking/Cycling/Public Transport Improvement Schemes	Walking, cycling and public transport improvement schemes	14,000	3,500	3,500	3,500	3,500	
GET	Kent Scientific Services (KSS) and Coroners	Renewal/Modernisation of laboratory facilities to combine KSS, digital autopsy and public mortuary	16,000			16,000		
GET	<b><u>Programme of Waste Site Infrastructure Requirements:</u></b>							
GET	Pepperhill Waste Transfer Station Annex (Phase 2)	Transfer Station annex	13,800		8,800	5,000		
GET	Sittingbourne - New Household Waste Recycle Centre and Waste Transfer Station Redevelopment	New Household Waste Recycle Centre and Waste Transfer Station Redevelopment	15,000		5,000	10,000		
GET	North Farm - Waste Transfer Station Relocation and Household Waste Recycling Centre Redevelopment	Transfer Station Relocation and Household Waste Recycling Centre Redevelopment	21,000			5,000	16,000	
GET	Dover - Waste Transfer Station and Household Waste Recycling Centre Expansion	Waste Transfer Station and Household Waste Recycling Centre Expansion	9,000		9,000			
GET	Dover Access Improvements	Levelling Up Fund Round 2 bid to improve the efficiency of the port and also reduce congestion on the strategic and local road network	45,000		20,000	20,000	5,000	
GET	Manston to Haine Link	A package of new highway links and improved highway infrastructure linking strategic development in Westwood and Manston	17,434	250	500	8,345	5,771	2,568
GET	Thanet Way	Structural improvements to the Thanet Way A299	20,000	5,000	5,000	5,000	5,000	
GET	North Thanet Link (formerly known as A28 Birchington)	Creation of a relief road	67,783	14,632	27,174	25,977		
GET	A229 Bluebell Hill M2 and M20 Interchange Upgrades	Scheme to upgrade junctions to increase capacity and provide freeflowing interchange wherever possible	243,017	3,205	3,431	11,664	103,494	89,574
CED	Future Assets	Asset review to include community services, office estate and specialist assets	9,000	4,500	4,500			
	<b>Total Potential Forthcoming Projects</b>		<b>1,916,282</b>	<b>143,969</b>	<b>211,068</b>	<b>242,237</b>	<b>278,237</b>	<b>229,197</b>

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Directorate	Potential Forthcoming Projects	Description of Project	2031-32	2032-33	2033-34	2034-35	2035-36
			Year 6	Year 7	Year 8	Year 9	Year 10
			£000s	£000s	£000s	£'000s	£000s
<b>Shortfall on Council's Office and Highways Network to Maintain Backlogs at Steady State</b>							
CED	Modernisation of Assets	Maintaining KCC's Office Estate	10,500	10,500	10,500	10,500	10,500
CYPE	Schools Annual Planned Enhancement	Planned and reactive capital projects to keep schools open and operational	6,000	6,500	6,500	6,500	6,500
CYPE	Schools Modernisation Programme	Improving and upgrading school buildings including removal of temporary classrooms	5,000	5,500	5,500	5,500	5,500
GET	Highways Asset Management, Annual Maintenance and Programme of Significant and Urgent Safety Critical Works	Maintaining Kent's Roads	118,694	124,629	130,860	137,403	144,274
GET	Public Rights of Way	Structural improvements of public rights of way	2,513	2,513	2,513	2,513	2,513
<b>Potential Forthcoming Projects</b>							
ASCH	Extra Care Facilities	Provision of Extra Care Accommodation					
CYPE	Increasing Fostering Capacity	Schemes to increase fostering capacity to reduce reliance on residential placements.					
GET	Walking/Cycling/Public Transport Improvement Schemes	Walking, cycling and public transport improvement schemes					
GET	Kent Scientific Services (KSS) and Coroners	Renewal/Modernisation of laboratory facilities to combine KSS, digital autopsy and public mortuary					
GET	<b><u>Programme of Waste Site Infrastructure Requirements:</u></b>						
GET	Pepperhill Waste Transfer Station Annex (Phase 2)	Transfer Station annex					
GET	Sittingbourne - New Household Waste Recycle Centre and Waste Transfer Station Redevelopment	New Household Waste Recycle Centre and Waste Transfer Station Redevelopment					
GET	North Farm - Waste Transfer Station Relocation and Household Waste Recycling Centre Redevelopment	Transfer Station Relocation and Household Waste Recycling Centre Redevelopment					
GET	Dover - Waste Transfer Station and Household Waste Recycling Centre Expansion	Waste Transfer Station and Household Waste Recycling Centre Expansion					
GET	Dover Access Improvements	Levelling Up Fund Round 2 bid to improve the efficiency of the port and also reduce congestion on the strategic and local road network					
GET	Manston to Haine Link	A package of new highway links and improved highway infrastructure linking strategic development in Westwood and Manston					
GET	Thanet Way	Structural improvements to the Thanet Way A299					
GET	North Thanet Link (formerly known as A28 Birchington)	Creation of a relief road					
GET	A229 Bluebell Hill M2 and M20 Interchange Upgrades	Scheme to upgrade junctions to increase capacity and provide freeflowing interchange wherever possible	28,350	3,299			
CED	Future Assets	Asset review to include community services, office estate and specialist assets					
	<b>Total Potential Forthcoming Projects</b>		<b>171,057</b>	<b>152,941</b>	<b>155,873</b>	<b>162,416</b>	<b>169,287</b>